

## Chapter 7

### The Use of University Research in Firm Innovation

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## **Introduction**

The Open Innovation paradigm focuses attention on the importance of firms' identification and use of ideas and knowledge from outside the boundaries of the firm. As documented by Chesbrough (2003a), firms in many industries have recognized the value of looking outside of their borders for ideas, knowledge, and sources of innovation.

This value depends on the existence and depth of the knowledge landscape in which the firms operate. The characteristics of the knowledge landscape are determined by the knowledge flowing out of other firms and organizations and the intellectual property environment. The open innovation literature has focused primarily on the knowledge and ideas flowing from one firm to another. In this chapter I focus on a second important source of knowledge and ideas useful to the open innovation processes of firms: universities.

Many industries owe their technological foundation to federally-funded research performed in university labs (Fabrizio and Mowery forthcoming A). The body of science represented by university-based research is an important and growing contributor to industrial innovation. University research is not automatically transferred to industry researchers. The transfer of this knowledge from universities to firms is affected by the appropriability regime, the nature of the knowledge, and the competencies developed by firms to identify and exploit this external knowledge (Teece 1986, Chesbrough 2003a).

Recent federal policy changes have altered the interface between U.S. universities and companies that make use of the research results generated at these universities.

Specifically, policies embodied in the Bayh-Dole Act of 1980 allowed and encouraged universities to pursue formal intellectual property right (i.e. patent) protection to research results developed using federal funds, which at the time accounted for 70% of U.S. university research funding. As a result of this and related policies, patenting of U.S. university research results has exploded during the intervening decades.

During the same period, firms in many industries increased their reliance on research and technology developed outside of the firm (Chesbrough 2003a). Increased licensing activity, collaborative alliances, and outsourcing of research activities have highlighted the importance of effective knowledge transfer across the boundary of the firm. In this sense, study of the university-firm interface is one example of the more general knowledge transfer activity undertaken in several contexts. The recent substantial increase in formal property rights associated with university research in the United States provides a quasi-experiment that allows empirical investigation of the effect of increasing formal intellectual property (IP) rights on the use of university research in industrial innovation.

The goal of the Bayh-Dole Act was to promote commercialization of university research results that were seen as going to waste sitting on the shelves of university laboratories. The increased patenting and commercialization activity, however, brought with it concerns over increased secrecy, restrictions on follow-on research, and destruction of the open-science norms on which the institution of academic science relies. How has the increase in formal property rights altered the transfer of knowledge from universities to

industry? How can firm managers position their firm to take advantage of the important contributions that reside in university research? Answering these questions contributes to the Open Innovation paradigm by shedding further light on how the use of external knowledge occurs, how it is affected by the prevailing IP regime, and what managers can do to improve performance in this regard.

In this chapter, I summarize relevant empirical literature and present new empirical evidence relating to the impact of recent changes in the IP regime associated with university research results. Results demonstrate that the exploitation of openly published scientific research became more unequal across firms in technology areas experiencing the greatest increases in average reliance on university research by industry. This highlights the variation across firms' abilities to identify and exploit external (especially university-based) research knowledge. However, the increase in university patenting does not itself appear to increase the disparity across firms.

Further evidence suggests that exploitation of openly published scientific research is in fact beneficial for at least one dimension of firm innovative performance. By examining the lag time between existing patented knowledge and the firm's new inventions building on that knowledge, I find evidence that as university patenting increased in a technology area, the length of this lag time increased. This suggests that the pace of knowledge exploitation by firms is slowing as universities are increasing their formal IP claims to their research results. This may be due to increased formalization and required lengthy negotiations at the university-industry boundary. Finally, I report evidence suggesting

that firms that are exploiting more openly published scientific research experience a shorter lag time, consistent with innovative performance benefits associated with use of this external knowledge.

To successfully embrace the open innovation paradigm, firms must develop the ability to identify, assimilate, and make use of external knowledge and ideas. In the case of university-based research knowledge, publications and dissemination of research results have traditionally contributed to the knowledge landscape surrounding firms. However, seeking out and making effective use of this knowledge requires firm investments in building internal research expertise and collaborative networks with external scientists. This chapter considers evidence that points to some of the research activities that enhance the ability of a firm to take advantage of public science.

The remainder of this chapter proceeds as follows. The next section describes several aspects of the university-industry interface, including the importance of university research in industry innovation, recent policy changes that have influenced the intellectual property rights environment at this interface, and the expected implications of these changes for firms' use of university-based research result. The following sections empirically tests some of these implications and reports the results of the analyses with respect to both changes in the patterns of knowledge exploitation and how firms can enhance their ability to take advantage of university research. The final section concludes and discusses how this research relates to the open innovation paradigm.

# **University Knowledge and Industrial Innovation**

## ***An Important Source of External Knowledge***

Public science supports the productivity of private science in multiple ways. Industry researchers across many industries rely on universities for research findings, instruments, experimental materials, highly trained human capital, and research techniques (Cohen, Nelson, and Walsh 2002). Industry researchers report that linkages with university researchers provide benefits in terms of keeping abreast of university research, gaining access to the university researchers' expertise, and receiving general assistance with problem solving (Rappert, Webster, Charles 1999). The successes and failures from basic research at universities provide information useful for guiding applied research in the direction of most promising opportunities, avoiding unfruitful areas, thereby increasing the productivity of applied research (David, Mowery, and Steinmueller 1992). Access to a stronger knowledge base facilitates more efficient and effective search for new innovations by firm researchers (Nelson 1982, Cockburn and Henderson 2000).

Existing studies have documented the reliance of industrial innovation on university-based research. Industrial patents heavily cite university-generated published basic research, and the citation linkage between universities and industries has been growing over time (Narin and Olivastro 1991, Narin, Hamilton, and Olivastro 1997). Universities were reported to be the most important sources of external technologies by British and Japanese firms (Tidd and Trewhella 1997). In a study of U.S. industry researchers, respondents report that approximately 10% of their product and process innovations could not have been developed without substantial delay in the absence of academic research inputs (Mansfield 1991, 1998). Although all industries report some reliance on

university research results, the importance of this research is particularly strong in some high-technology areas, including drugs, computers, semiconductors, and medical equipment (Cohen, Nelson, and Walsh 2002, Mansfield 1998).

In terms of the channels through which university research reaches researchers in industry, open publication of research results in the scientific literature dominates. Consistent with the expected importance of complementary, uncodified research results, more interactive channels of knowledge transfer (such as conferences, consulting, and informal interactions) are also important for effectively transferring university research results to industry (Cohen, Nelson, and Walsh 2002). Collectively, these studies highlight not only the contribution of university science to industrial innovation, but also the critical importance of informal, open, non-intellectual property related knowledge transfer mechanisms at this interface.

### ***Traditional University Research Environment***

University research has traditionally been held apart from private science research. The research performed at universities is generally taken to be more basic in nature (as opposed to applied, development-focus research), more important, and of larger impact than research performed by private companies (Trajtenberg, Henderson, and Jaffe 1997). The norms and practices associated with the “open science” nature of the academic research environment provide incentives for researchers that are consistent with the cumulative development of scientific knowledge (David 1998). The reputation-based reward system, associated priority claim, and review by peers support a system of rapid disclosure and broad dissemination of new research results by scientists. Rewarding a

scientist for being first to discover encourages both inventive drive and disclosure.

Disclosure and peer review allow validation of the research results. A reputation based reward system encourages dissemination of research and the production of meaningful, contributory science on which others can build.

This system avoids excessive duplication of research efforts, promotes information sharing, and allows the development of a strong public knowledge base from which following researchers can draw. Importantly, the open science system encourages both the dissemination of codified research results (through publication and the like) and the transfer of the complementary know-how that remains uncoded, through collaboration, interaction, and discussions between researchers. This system has clear benefits for open innovation, as it encourages contribution of research knowledge to the knowledge landscape from which firms can draw and interactions which facilitate knowledge transfer to industry.

The open science environment can be contrasted with a system of private science, characterized by restricting access to knowledge in order to appropriate rents from research (Dasgupta and David 1994, David 1998). The norms and rewards mechanisms of the two systems differ considerably, and result in different behaviors and outcomes. As I return to below, the increasing focus on property rights, appropriation of rents, and commercialization on the part of university faculty and administrators has (perhaps unavoidably) brought some of the private science incentives into the traditionally open science research community of academia.



## ***Markets and Transfer of External Knowledge***

The prevailing theory regarding how formal property rights influence the market for technology and knowledge assets is primarily based on transferring the technology between parties both seeking to profit from it. Creating value from innovations and new technologies requires complementary assets to bring the innovation through development, commercialization, marketing, and distribution. The firm that generates the innovation often does not hold all of these pieces of the value chain in house, and therefore some inter-firm transactions are necessary and desirable. As the open innovation framework makes clear, the best way for a firm to gain value from innovations that do not fit the firm's own set of complementary assets is to look outside of the firm for a licensee or spin off to develop the innovation (Chesbrough 2003a).

In general, the markets for technology and knowledge assets between organizations are assisted by the ability to protect the value of the knowledge asset from expropriation while also being able to effectively transfer the technology and related knowledge. Patent rights and the associated disclosure and exclusion rights allow parties to negotiate over a clearly defined and specified piece of technology without the worry that potential buyers will walk away from the deal once they internalize the knowledge contained in the patent (Teece 1986).<sup>i</sup> Formal IP associated with the codified portion of a technology also is expected to aid in the transfer of complementary tacit knowledge (Arora 2002).

In addition, strong patent rights encourage specialization (Lamoreaux and Sokoloff 1999). Researchers can specialize in creation of intellectual assets, which they can then be compensated for through the licensing process. Licensees can specialize in the

development, marketing, and delivery of the technology or associated product. By reducing the transaction costs associated with identifying and negotiating for technologies created outside of the firm, formal property rights may encourage firms to license and utilize technology from outside of the firm boundaries (Gallini 2002). Therefore, strong intellectual property right protection encourages disclosure and promotes efficient trade in the market for technology.

Viewing technology transfer from universities in this light provides some interesting insights. University researchers do not generally possess the complementary assets necessary to bring the often early-stage research results through development into a commercialized product that is marketed and distributed to consumers. The researchers tend to specialize in the creation of knowledge assets, the commercialization of which is typically left to other organizations. In most cases, the technology must be transferred a holder of complementary assets if development and commercialization is to occur. Given the necessity of technology transfer, are strong intellectual property rights necessary or beneficial to such trades?

The traditional open science environment of university research makes this transfer of knowledge assets different than transfer between two profit seeking firms, since university researchers have different incentives than a firm that has generated an innovation or technology. University scientists seeking recognition or reputation rewards are not concerned with protecting their intellectual contributions – in fact, they openly publish and distribute their contribution in hopes that others recognize the value of their

work and build upon it. Therefore, under the traditional stance of university researchers, a lack of property rights does not create a desire for secrecy and inhibit knowledge transfer, as one might expect in the case of firms generating knowledge assets.

The IP concerns come instead from the firms to which the innovations are flowing. Transferring and developing the university-based innovations often requires significant investment on the part of the firms, and firms may be hesitant to make these investments if the innovations which they are receiving are not protected by IP rights due to a fear of imitation or expropriation (Thursby, Jensen, and Thursby 2001). The traditional model of openly publishing and disseminating university research results was therefore considered an impediment to effectively transferring university discoveries into commercial products. The hazard in this transaction falls on the acquirer of the technology, who does not want to be copied by competitor, rather than the originator of the technology. How does an increase in formal property rights affect transfer across this type of interface?

### ***Changing Intellectual Property Regime***

The Bayh-Dole Act of 1980 (The Patent and Trademark Amendments of 1980, Public Law 96-517) standardized the process by which universities could acquire patent protection for research conducted with federal funding. Prior to this policy, universities could obtain patent protection for research results only by applying to the federal government for permission to do so, and the university's activities were constrained by the case-by-case allowances of the government. The Act provided blanket permission and standardized procedures for universities to apply for patent rights covering the results of federally funded research, license the patents to interested firms, and collect royalty

payments. In addition, the Act supported the negotiation of exclusive licenses to university patents resulting from federally funded research (Mowery and Ziedonis 2001). This policy change standardized the procedure for university patenting and encouraged university patenting as a means to achieving technology transfer between university and industry (Mowery et al. 2001).

The motivation for the Bayh-Dole Act was to increase the commercialization of publicly funded research that occurred at universities and government labs. At the time, 70% of U.S. university research was federally funded, so policies affecting this portion of university research had a significant impact. The justification for increasing formal property rights to the outcomes of federally funded research was based on the belief that many of these (potentially commercializable) research outcomes were going undeveloped due to a lack of property rights. By granting formal intellectual property protection to federally funded university research results, allowing universities to license these results and collect royalty payments from the licensee firms, and providing an appropriability mechanism to the investing firms, the Bayh-Dole Act aimed to provide the necessary incentive structure to get more of the federally funded university research off the shelf (or out of the lab) and into industry (Henderson, Jaffe, and Trajtenberg 1998a, 1998b).

The response, in terms of the amount of university research protected by patents, was dramatic. In 1965, there were 96 U.S. patents granted to 28 U.S. universities. By 1992, nearly 1500 U.S. patents were granted to more than 150 U.S. universities (Henderson, Jaffe, and Trajtenberg 1998a, 1998b). Since 1975, the growth in the number of

university-assigned patents granted by the United States Patent and Trademark Office has far outpaced the increase in the general population of U.S. patents (see Figure 7.1). Not surprisingly, the increase in university patenting has been concentrated in fields where licensing is a relatively effective mechanism for acquiring new knowledge (Shane 2004), such as drugs and medical, electronics, and chemical fields.

It is important to note that other changes also contributed to the overall increase in university patenting during this time. U.S. patent protection generally was increased by the Federal Court Improvements Act of 1982, which created the Court of Appeals for the Federal Circuit to hear all patent case appeal. This court was broadly seen as favoring the patent holder in cases of infringement (Jaffe 2000, Gallini 2002). The Bayh-Dole Act was followed by a law in 1984 that expanded the patent rights of universities further and removed some restrictions contained in the Bayh-Dole Act. In part because of the Bayh-Dole Act, the number of universities with formal offices dedicated to technology transfer from universities grew following 1980. In addition, due to changes in technology, decreasing federal funding, and an increased focus on technology transfer, industry funding of university research increased as well (Henderson, Jaffe, and Trajtenberg 1998b). In fact, the increase in university patenting and license appears to predate the Bayh-Dole Act in some fields, such as the biomedical area, where university patenting grew significantly between 1975 and 1979 (Mowery et al. 2001). The Act, however, did encourage universities that had not been involved in patenting previously to begin patenting their research outcomes (Mowery et al. 2001).<sup>ii</sup>

It is also important to recognize that universities differ considerably in their implementation of internal policies regarding patenting of research results. Federal policy left universities considerable leeway in forming IP policies, and resulting university policies vary with respect to the resources dedicated to technology transfer, the percent of revenue generated that is allocated to the inventing faculty member, rules regarding faculty members starting companies based on university research, and the goals of the technology transfer office (Thursby et al. 2001, Siegel, Waldman, and Link 2003, Siegel et al. 2003, Kenney and Goe 2003, Debackere and Veugelers 2005). Some universities focus on patenting as many research results as possible and extracting maximum licensing revenues, while others have used patenting selectively for inventions that would be less likely to be transferred to industry without a license. Similarly, some universities grant exclusive licenses to many of their patenting inventions, while others promote a more open licensing approach, granting non-exclusive licenses to many licensees. For example, when Stanford University patented the Cohen-Boyer recombinant DNA research tool in 1979, it offered non-exclusive licenses to all interested parties for a modest fee, in order to disseminate the critical research method widely. The majority of university patents and the great majority of revenue earned through technology transfer are concentrated at relatively few universities (Graff, Heiman, and Zilberman 2002).

The policy changes relating to university patenting in the United States are more dramatic, but similar to, changes taking place in other developed countries. Cesaroni & Piccaluga (2002) and Geuna and Nesta (2003) describe the recent changes in European countries, including increased patenting by universities and more interactions between

industrial and university researchers, but also point out that European universities in general are not as active as U.S. universities in either activity. As in the U.S., university patenting activity is concentrated in the biotechnology and pharmaceutical related fields. Collins and Wakoh (2000) document the recent regime changes in Japan, aimed at creating a system similar to the post-Bayh Dole environment in the United States. Although the existing empirical work and the results I report here primarily focus on the U.S. case, similarities among the policies in other developed countries suggest that the discussion and qualitative results presented here may be relevant to other regions.

## **Implications for Industry Exploitation of University Research**

The increase in the number of patents on university research reflects an increase in the percentage of university research that is patented, while the underlying generation of university research has remained relatively stable (Henderson, Jaffe, and Trajtenberg 1998b). Dasgupta and David (1994) warn of the potentially detrimental consequences associated with altering the norms established in the open science environment in favor of property rights and commercialization of university science. By altering the system that so effectively produces and disseminates the body of public scientific knowledge, follow-on innovation based on this knowledge may be inhibited. As Nelson (2001, p. 16) reflects after interviewing industry researchers, “my strong suspicion is that a good share of the technology transfer that has occurred would have proceeded as widely and rapidly as in fact it did, even if there had been no claiming of intellectual property rights by the university. And in some cases, it would appear that such claiming probably has made technology transfer more costly and time consuming for the firms involved.” These

concerns, evidence regarding their validity, and implications for open innovation are reviewed in the following sections.

### ***Increasing IP and Transfer of University Research to Industry***

The historically differing norms between the academic environment and the private science carried out in industry have collided in the technology transfer process. In their survey of various stakeholders in the university-industry transfer process, Siegel et al. (2003) found that the dominant complaint of industry managers was a lack of understanding of corporate culture and norms by university technology licensing officials. Similarly, university technology licensing officials complained that their corporate partners failed to understand and appreciate the goals and norms of the university. The technology transfer process forces the inherent conflicts between open science and private science norms to the surface. Although the Bayh-Dole Act was intended to facilitate commercialization of university-generated technologies, there are several concerns that have been voiced related to the potential for limited availability of upstream university research and the destruction of norms that have supported the cumulative, open, and basic nature of scientific discovery associated with university research.

### **Fencing off upstream research**

One concern that has been raised with respect to increasing university patenting is that downstream research will be stifled due to the unavailability of upstream research inputs, especially in complex industries that require many, potentially overlapping, IP-protected inputs (Heller and Eisenberg 1998). This “anti-commons” problem at worst leaves



industry researchers unable to access the needed inputs to their own innovation process, and at best requires time consuming negotiations plagued by hold-up hazards.

Because of the early-stage nature of many university inventions, pressures from industry, and revenue-seeking by universities, technology licensing offices often grant exclusive licenses to patented university research, limiting follow-on development to a sole licensee. In many cases, a patent and an exclusive license are necessary to provide the incentives for industry development. However, in other cases, industry researchers have indicated that they would have utilized or developed the university research even in the absence of patent protection or an exclusive license (Thursby et al. 2001). Patenting and licensing in these cases increases the costs and time resources required to make use of university research results and may unnecessarily limit the set of firms utilizing university research in their own innovation. This is especially true for research tools, which make up a significant (if not majority) share of the inventions patented at universities (Gelijns and Their 2002).

Even university patents that are licensed on a non-exclusive basis still require the negotiation of licenses and potentially the payment of up-front and royalty fees, both which may restrict the set of follow on innovators relative to an open science environment. Stern and Murray (2005) find that following the grant of a patent covering university research that is also contained in a publication, citations to the publication are lower than would otherwise be predicted, suggesting diminished follow-on research associated with a patent grant. In contrast, Walsh, Arora and Cohen (2003) find that

industry researchers in the biomedical sector do not report that the increase in patenting has decreased the accessibility of research tools, which are often generated by university research. However, over a third of the respondents in that survey reported that the increase in research tool patents caused delays and increases in costs associated with their own research.

Increasing intellectual property concerns in an arena previously characterized by open knowledge sharing may create barriers and administrative burdens that can be a drag on innovation. Firms are forced to wade through the increasingly crowded and complicated intellectual property rights surrounding their own research and identify and negotiate access to relevant technologies. This process is time consuming and costly, and can slow down the research activity of the firm (Walsh, Arora, and Cohen 2003).

Industry researchers report difficulty negotiating for licenses or access to IP-protected university based research. In a significant number of cases, IP concerns presented an insurmountable barrier to firms joining with a university in a research partnership (Hall, Link, and Scott 2001). Industry researchers experience the increasing formalization of university technology transfer as detrimental to the (more effective) knowledge transfer through informal, collaborative channels (Rappert, Webster, and Charles 1999). One researcher in a biotechnology firm interviewed by Walsh, Arora, and Cohen (2003) reported that university patenting of research tools causes them to work around the university intellectual property, often slowing down their research progress. More generally, industry researchers in that study reported that high licensing fees or exclusive

licenses to research tools could limit access to upstream university research and that wading through the increasingly complex intellectual property landscape to identify the relevant property rights added time to the research process.

### **Restricted Dissemination of University Research**

Aside from property rights protection, increased patenting and commercialization activity by faculty members may be associated with less willingness to openly discuss and share research results and data within the scientific community. Louis et al. (2001) find that life sciences faculty members that are more involved in the commercialization of university research are more secretive about their research than other faculty members, all else equal. That is, they are more likely to deny requests for information about their research from other researchers. Faculty members in the biotechnology field with industry funding are more likely to keep research results secrecy to protect their proprietary value, more likely to take commercial applicability into account when choosing research projects, and more likely to produce research results that could not be published without the sponsors permission (Blumenthal et al. 1986).

This lack of willingness to share results, materials, and findings suggests a shift in the norms of the scientific community on which the progress of the academic system has been built. Recall that industry researchers report that publications are the most important source of university research that they rely on in their own research. In the absence of peer review and publication, dissemination of the important component of research knowledge than is contained in publications may be restricted or slowed. In addition, less

willingness of researchers to share results and collaborate may mean that the informal interactions critical to transfer of uncodified or unpublished research may be inhibited.

### ***Implications for the University-Industry Interface***

The expected benefits of formal IP protection and these potential negative consequences of increased university patenting have many far-reaching effects. The innovation system in the United States, as well as other regions that draw on research generated at U.S. universities, may be affected by a change in the pattern of dissemination or any facilitation or delay of knowledge transfer from U.S. universities. The possibility that some industry innovations that would have occurred under the traditional (pre-Bayh-Dole) system will now not occur is impossible to test. However, it is possible to investigate changes in the pattern of use of university research and the pace of knowledge exploitation in industrial innovation as university patenting has increased.

In particular, if university research is becoming increasingly “fenced off” such that only those firms with license to the patented university research results may use and build upon university research, we would expect the use of university research to become more restricted. That is, the use of university research will be more concentrated at some firms, leaving other firms without this input. In addition, if the increase in university patenting is inhibiting the transfer of university research result to firms, the open innovation processes of firms may suffer. Given the importance of university research to the innovation processes in industry, limited or delayed access to this important input may result in slower exploitation of existing knowledge for new inventions by the firm.

Empirical evidence relating to the consequences of the increase in university patenting on

the transfer of research results from universities to industry is scant. In the following section, I draw on a large scale panel data set to offer a preliminary evaluation of two concerns associated with university patenting: fencing off university research and slowing industrial innovation.

## **Empirical Evidence**

### ***University Patenting and Patterns of Knowledge Exploitation***

In an effort to investigate the relationship between increasing university patenting and these two concerns associated with knowledge transfer and industry innovation, I conduct an empirical investigation of patent activity during the 1975-1995 period. I use the information contained on the front page of each patent application to the U.S. Patent Office to examine the relationship between the growth of university patenting in a technology area and both the exploitation of openly published scientific research in firms' inventions in that technology area and the pace of knowledge exploitation evidence in a firms' patents.

To explore exploitation of scientific research, I examine the citations to public science, which I define as citations to the "non-patent" prior art listed on firms' patents. These citations list the prior art related to the invention covered in the patent, and they typically contain references to scientific journal articles, textbooks, and other codified, non-patent research reports.<sup>iii</sup> The number of these citations to openly published scientific work in each patent increased substantially in many fields during the same period as university patenting increased. For example, Figure 7.2 plots the average number of such citations

per patent for patents in the main pharmaceutical patent technology class.<sup>iv</sup> The upward trend in the number of these citations in industry patents is clear.

During the same period, patenting by universities increased substantially. For example, between 1975 and 1995, the percent of all U.S. patents in the main pharmaceuticals class that were university-assigned increased from about 2.6% to about 8.6%. The parallel increases in citation to public science and patenting by universities likely reflect an increase in the amount of university research in this area and an increased applicability of the university research results to the open innovation processes in the pharmaceutical sector, as well as an increase in the patenting propensity of universities.

The concerns outlined above suggest that increased formal IP rights may be associated with less open dissemination of research results and increased limitations on the use of university research results in industry. If these concerns are true, we would expect that some firms (those with an advantage in terms of accessing university research or those that are able to gain access through licensing patented university technologies) will become increasingly advantaged relative to other firms. That is, if open dissemination, through publication, informal interaction, and other means, declines as university patenting increases, university research results may become increasingly channeled to some firms relative to others. Again using pharmaceutical patents as an example, Figure 7.3 displays the upward trend of the variance across firm of the average number of non-patent prior citations per patent. This suggests that during a period in which reliance on university science and university patenting were increasing, some firms were exploiting

this important knowledge source more than others, and the difference across firms increased over time. The following empirical analysis explores this relationship further by looking across all technology areas over time.

I use a panel data set containing information of all U.S. utility patenting assigned to firms over the 1975-1995 period in 620 World International Property Organization (WIPO) assigned international patent classes to evaluate the relationship between the amount of university patenting, the citation of public science, and the variance of citation to public science by firms in each technology class over time. For each technology class and year, I proxy for the amount of *university patenting* with the percentage of patents assigned a university, with a lag of one year. For each firm that patented during this period, I calculate the average number of citations to non-patent prior art in the firm's patents in each technology class.<sup>v</sup> Then, for each technology class-year observations, I calculate the standard deviation of the number of non-patent citations across firms to arrive at a measure of the *variance of citations across firms* in the technology class-year (see Fabrizio 2005a for detailed description of the data construction).

I use a technology-class fixed effects model to estimate the relationship between the percent of patents that are assigned to universities in the technology class and the variance of citation of public science across firms in the class. By controlling for technology-class averages, the fixed effect analysis effectively compares each technology class to itself over time. In the analysis, I also control for the *number of firms* in the

technology class-year observations, because the variance could be affected by firms exiting or entering.<sup>vi</sup>

Results of the fixed effect analysis of the variance of non-patent citations across firms are reported in column (1) of Table 7.1. The significant and positive coefficient on *university patenting* suggests that as university patenting increased in a technology class, citation to public science became more unequally distributed across the firms in that class. In other words, the exploitation of public science in firms' inventions became increasingly concentrated at some firms relative to other firms in the technology areas where university patenting increased. However, this does not control for changes in the reliance on public science over time.

The variance of citation across firms to public science across firms may increase as reliance on public science increases in a technology area if some firms are better able to identify and exploit university research results than are other firms. As university research results gain importance in industry innovation, firms with an advantage with respect to exploiting university science will increase their use of this resource while other firms are left behind. This suggests that a control for the applicability of university science to industrial innovation should be included.

One way to control for changes in the applicability of university science to industry over time is to include the *average number of citations* to public science across firms in each technology class-year observation. Results are reported in equation (2) of Table 7.1. The



coefficient on *university patenting* is now negative and significant, while the positive relationship is attributed instead to a change in *average number of citations* to public science in the technology class. Both the magnitude and significance are greater for the coefficient on the *average number of citations* to public science. These two measures are highly positively correlated with university patenting, both in the cross section (across technology areas) and in terms of changes over time within a technology area. The results here suggest that the increase in variance of citations across firms is more closely related to a change in the importance of public science to industry than to a change in patenting of university research results. The negative coefficient on *university patenting* suggests that controlling for the average reliance on public science, more patenting by university researchers is associated with citation of public science more equally across firms.

Consistent with the survey results reported by Walsh, Arora, and Cohen (2003), the preliminary results reported here suggest that patenting by university researchers does not restrict the use of public science by firms that continue innovating in the technology area. Instead, as university research results increase in importance to firm innovation, some firms increasingly take advantage of university science more than other firms. In this case, a rising wave does not float all boats equally. From an open innovation perspective, a firm that enhances its ability to exploit this research will have an advantage over other firms. Although universities may increase patenting as the importance of their research to industry grows, it appears from this analysis that the increase in patenting itself does not restrict the use of university research to only some firms.

This result may not, however, reflect a direct causal relationship, but instead a common antecedent or unmeasured confound. First, we can only observe citation of public science in innovations by firms that successfully innovate. If firms that are “cut-off” from public science are not able to generate innovation that they would have otherwise, we can not capture that effect with this data. Second, there is an omitted variable that may affect both the variance of citations to public science and patenting by universities, namely the usefulness of university research to industry. The average citation to public science may not fully capture this. Without a better control for this underlying factor, it is possible that the coefficient estimates will be biased if the amount of patenting at universities is endogenous to the usefulness of university research to industry. Patenting of university research may respond to the applicability of university research to industry because universities will patent where industry is more interested in licensing the inventions. The applicability of university research to industry may also respond to university patenting if university researchers focus in more applied areas in order to pursue patents and licensing opportunities. Further research exploring the determinants of the level of and increase in university patenting would be interesting in its own right and could also serve as the “first-stage” of an instrumental variables analysis to explore this possibility.<sup>vii</sup> The results here should be treated as suggestive, pointing to areas for important future research.

### ***Delays in Accessing Innovations***

Turning to the second concern, I am interested in exploring the relationship between an increase in university patenting and the ability of firms to innovate. If dissemination and use of university research is delayed by increasing formal property rights, we might expect the industrial innovation would be slowed as well. On the other hand, if university

patenting facilitates knowledge transfer, industrial innovation may be sped due to enhanced access to an important resource.

In order to investigate this concern, I estimate the relationship between the increase in university patenting and the amount of time that passes between existing knowledge and the new firm innovations that build on that knowledge. I construct a *backward citation lag* measure similar to the “technology cycle time” measure described by Narin (1994) by calculating the average number of years between the application year of a given patent and the years in which the patented “prior art” listed in that patent were granted. If a patent cites significantly older relevant prior art, it took longer for the inventors to build on the prior art in their new invention.

As an example, the distributions of this *backward citation lag* for patents applied for in 1985 in four technology classes are displayed in Figure 4. The distributions that peak quickly and drop off represent classes in which patents cite relatively recent prior art heavily, and do not cite older (now obsolete) prior art. These two classes, Medical Preparations and Semiconductors, are classes that we would expect to be progressing at a relatively rapid pace in term of technological advance. The distributions of backward citation lags for patents in the other two classes, Stone Working and Hinges, are much flatter, suggesting a slower pace of advance and a longer period until technological obsolesces. In the following analysis, I examine changes in the *backward citation lags* of patents in each of the 620 technology classes over time to evaluate changes in the pace of knowledge exploitation in each class.

By looking at this *backward citation lag* for all industrial patents across all technology classes for the 1975-1995 period, I evaluate whether the pace with which researchers developed new patented inventions slowed or sped up with increased university patenting. Analogous to the analysis above, I use a technology class fixed effects analysis to examine the relationship between changes in the university patenting in a given technology class and changes in the backward citation lags of patents in that class. Between-technology class differences are controlled for with the technology class fixed effect. In this analysis, the dependent variable is the average *backward citation lag* for patents by a given firm in a given technology class-year observation.<sup>viii</sup> I control for various characteristics of the patents expected to affect the lag, including the *average number of citations made* and the *number of patents* in each technology class-year. As above, I control for the average reliance on university science with the average number of non-patent citations per patent in each class-year observation.

Results of this analysis, presented in column (3) of Table 7.1, demonstrate that the *backward citation lag* of firm patents increased as *university patenting* in the technology area increased, suggesting a slow down in the pace with which firm exploited existing knowledge in new inventions (see Fabrizio 2005a for more detail and further analysis). As university patenting increased, the time between the relevant existing knowledge and the firm's new patented inventions lengthened, even controlling for the *average number of citations* to public science in the technology class-year. This may reflect slow downs due to negotiation for rights to patented technologies or materials, time spent inventing

around patented upstream technologies that a firm did not license, and slow down due a lack of research knowledge inputs.

If this apparent slow down is related to reduced or delayed access to university research, then we would expect that firms with an advantage in terms of accessing and exploiting university research would demonstrate some advantage with respect to the pace of knowledge exploitation. To evaluate this prediction, I re-estimate the backward citation lag model including the *average number of citations to non-patent prior art in the patents by the firm* in each technology class-year observation. This variable reflects the firm's exploitation of public science in their inventions in that technology area and year.<sup>ix</sup>

Results, reported in column (4) of Table 7.1, demonstrate that firms whose patents contain more citations to non-patent prior art, suggesting more exploitation of public science, have patents with significantly shorter backward citation lags. In other words, exploitation of public science is associated with an advantage to firms while overall the pace of knowledge exploitation slows with an increase in university patenting

These results suggest that the pattern of knowledge transfer from universities to industry has changed as industry relies more heavily on university research results and these research results are increasingly associated with formal intellectual property claims. In addition, the pace of knowledge exploitation in industry inventions on average is slowing as university patenting increases. Firms that are better able to exploit university science do not experience as much of a slow down. This is consistent with possible detrimental effects of limiting access to important upstream research, restricted dissemination of such

research, and slower transfer due to lengthy negotiations over increasingly complex university intellectual property concerns.

### ***Firm Research Strategies and Knowledge Transfer***

If the exploitation of university research results is becoming increasingly unequal across firms, and use of university science is beneficial to firm innovation processes, what can firm managers do to improve their access to and use of university research results?

Even without restrictions imposed by patent protection, use of external knowledge requires some investment by the firm. When university science is published in the open literature, the fact that research results are theoretically available for use by other researchers does not imply that all potential users are equally able to identify and make use of the research. Firms must develop and maintain the ability to “plug in” to these research communities.

Geographic proximity to high quality university scientists enhances the firm’s ability to capture the “spillovers” of knowledge from the university (Zucker, Darby, and Brewer 1998), but firms can also take an active role to develop their ability to exploit public science. The capability of a firm to identify, assimilate, and exploit external knowledge was termed “absorptive capacity” by Cohen and Levinthal (1989), who recognized that this ability requires some in-house research capability and expertise on the part of the firm researchers. Simply being aware of relevant basic research discoveries generated at a university necessitates the ability to understand cutting edge science, even if they research results are promptly published (Rosenberg 1990). The ability to assimilate and

exploit such research results requires even more expertise, and may also require interaction with university scientists in order to fully understand and implement the research. In addition, active collaboration between university and firm researchers may facilitate more complete and faster transfer of tacit research knowledge.

The President of Centocor (a biotechnology firm now a subsidiary of Johnson & Johnson) recognized this need and the expected benefits when he stated that “Centocor should know about major research at least a year before it’s published” by stressing collaboration and giving their scientists the freedom to make contacts and stay on top of relevant scientific research. In addition to finding out about new research results, contacts with university researchers may give a firm access to results that would not be published (such as lessons learned from failed experiments) and knowledge related to published research that can not or is not written down.<sup>x</sup> How a firm can develop its ability to identify and exploit public science is the subject of research that evaluates the benefits of geographic proximity, founder experience, firm research, and collaboration for performance outcomes such as production of patents.

Several empirical studies demonstrate the significant positive effect of internal basic research on firm productivity (see for example Griliches 1986).<sup>xi</sup> Gambardella (1992) finds that pharmaceutical firms whose researchers produce more scientific publications also generate more patented inventions, controlling for the scale of firm R&D. Henderson and Cockburn (1994) find that for a small sample of large pharmaceutical firms, firms that promote researchers based on scientific publications and standing within the

scientific community generate more important patents. In addition, pharmaceutical firms that collaborate with university scientists generate more important patents (Cockburn and Henderson 1998). Firms in the biotechnology sector that co-author scientific publications with top university scientists produce more patents and more important patents (Zucker, Darby, and Armstrong 2002). These findings suggest some inventive performance benefits associated with a firm's investment in basic science research, the scientific focus of its research culture, and the collaborative connections developed through researcher interactions.

These studies interpret the superior innovative performance as a benefit of superior absorptive capacity stemming from the internal basic research and university collaborations of the firm. Liebeskind et al. (1996) provide some support for this with a case study of two biotechnology firms. The authors find that the firms rely on social network connections as the dominant channel for transfer of scientific knowledge from universities. This suggests that there are open innovation advantages to being well connected to the scientific community.

In order to evaluate the relationship between firm research activities and the firm's exploitation of public science, I again explore the citation to public science in firm's patents. By focusing on firms in the pharmaceutical and biotechnology sectors, I am able to collect more detailed firm level data to investigate whether there is direct evidence that firms investing in particular research strategies possess superior absorptive capacity with respect to public science.



Following the existing empirical literature, I proxy for firm basic research expertise with a count of the *number of scientific publications* generated by each firm in each year. I proxy for the collaborative focus of the firm with the *percentage of these publications that were co-authored with a university researcher*.<sup>xii</sup> Controlling for the firm's *size, research expenditures, research intensity, and age*, I estimate the relationship between the *number of non-patent citations in a firm's patents* and that firm's basic research focus and collaborative research efforts (see Fabrizio 2005b for more detail regarding the sample, method, and results). Results of a negative binomial estimate, reported in column (1) of Table 7.2, indicate that pharmaceutical and biotechnology firms investing more in basic research and collaborating more with university scientists do cite more public science in their patented innovations, consistent with the prediction that these activities enhance the firm's absorptive capacity. Also note that being farther away from a research university is associated with less exploitation of public science in the firm's innovations, consistent with the diffusion benefits associated with geographic proximity noted in other studies.

In order to explore the potential diminishing returns to additional collaborations, I also estimate this model including the *square of the percentage of publications with a university co-author*. Results of that estimation are reported in column (2) of Table 7.2. The relationship does in fact demonstrate diminishing returns. Holding all other variables constant at their mean, the maximum number of citations to non-patent prior art is reached by collaborating with university scientists on about 75% of a firm's published

research projects. A firm that generates publications only when the researchers are collaborating with a university does not exploit public science as much as a firm that generates some publications without university co-authors. This suggests that a firm can not rely solely on external collaborations as a means to incorporate public science. The firm researchers also need to develop a level of internal scientific ability and expertise in order to most effectively assimilate and exploit public science research results.<sup>xiii</sup>

In light of the evidence described above relating to the changes associated with increased reliance on university science and the increase in university patenting, it is of interest to explore how the apparent benefits of these firm research activities change over time.

Because all firms in this sample are (potentially) drawing from the same fields of university research, cross-class analysis of changes in university patenting is not possible here. Instead, I examine whether there is any difference in the relationship between firm research activities and the citation of non-patent prior art before and after 1985.<sup>xiv</sup>

The final column of Table 7.2 reports the results of the analysis including the pre- and post-1985 indicator variables interacted with the publications and collaborations variables. The basic science research of the firm, as represented by the number of publications generated by firm researchers, provides significantly more benefits, in terms of the number of non-patent citations, during the pre-1985 period.<sup>xv</sup> The coefficient on collaborations with university scientists, as reflected in the co-authored publications, is only significant in the post-1985 period. These results suggest that, relative to the 1975-1984 period, the basic scientific expertise of the firm is less important and the

collaborations with university scientists are more important during the 1985-1995 period. This is consistent with increasing importance of connections with university scientists, in order to gain access to university research and participate in licensing, as university research became more important and access to that research was increasingly limited by university patents.

These results demonstrate that by investing in certain organizational and research practices, firm managers in the biotechnology and pharmaceuticals sectors can enhance the ability of the firm to identify, assimilate, and exploit the public science research available in the open literature. These research activities appear to be associated with superior knowledge transfer from a knowledge source that is particularly important in this sector. However, the usefulness of the research activities for sourcing external knowledge may depend on the IP regime in which the firm operates.

## **Conclusions**

As the open innovation framework highlights, firms in many industries are increasingly reliant on external knowledge and ideas in their innovation processes. One important source of these knowledge assets is university-based research. The open innovation literature suggests that the market for technologies and know-how across firm boundaries is assisted by, and even depends upon, protection of intellectual property rights. This conceptualization assumes that the owners of the knowledge assets seek to protect the appropriable rents from their innovation. Therefore, they will not disclose the innovation to potential buyers if the risk of imitation is too high.

In the case of university research, the increase in formal intellectual property protection is entering a system traditionally characterized by open disclosure and rapid dissemination of research results. When considered relative to an open science environment where the incentive structure promotes dissemination, collaboration, and knowledge transfer, stronger intellectual property rights may come with substantial costs. Although U.S. federal policy encouraging university patenting was motivated by a desire to generate more commercial applications of university research results, the increase in patent protection to university research also presents cause for concern. Formal IP protection may have the benefit of encouraging firm investment in university technologies, but also has the potential downside of fencing off upstream university research, slowing down technology transfer, and creating incentives for secrecy among university researchers.

This chapter describes some of these concerns and their implications for open innovation by firms. Evidence presented here looks for the first time at changes in the pattern of exploitation of public science as university patenting increased. Although preliminary, results suggest that as reliance on university science increased in a technology area, exploitation of public science became increasingly concentrated at some firms relative to others. More detailed analysis of the pharmaceutical and biotechnology sectors suggests that firms that are more collaboratively connected to university scientists may be better positioned to exploit university science. The analysis here does not suggest, however, that the increase in intellectual property rights to university research results itself restricts the use of university research in industry innovation, although more research is needed to further investigate this relationship.

Results here also demonstrate that, on average, the pace of knowledge exploitation evidence in industrial patents has slowed as university patenting increased, even controlling for the average reliance on university science in a technology area. University patenting may be slowing the transfer of university research and therefore slowing open innovation in industry. Firms that are exploiting more public science in their patents appear to be at an advantage in terms of exploiting existing patented knowledge more quickly in their innovations. Overall, this evidence is consistent with a slow down in knowledge transfer and restricted or slowed dissemination of public science as university patenting increases. Further research investigating the possible causes of this apparent slow down will help differentiate property rights related concerns, such as exclusive use of patented research results, from institution related concerns, such as time consuming negotiations for licenses.

If federal funding of basic research in universities continues to be replaced by industry funding (see West, chapter 6 and Fabrizio and Mowery forthcoming A), and universities increasingly pursue patents for research results, spillovers from university research to industry will be increasingly associated with formal intellectual property rights. The increased focus on commercialization and licensing revenue at some universities may also encourage faculty to focus on more applied and patentable areas of research, potentially at the expense of the basic research that has served as a building block for industry innovation. There remains concern that the spillovers from university research generated under the open science tradition will become less available, or available more

slowly, to industry as universities focus more on applied research and generating an intellectual property portfolio. Further research to separate the effects of an increase in intellectual property rights from the effects of potential shifts in research focus would be useful both for policy making and assessing the impact of the changing university environment on open innovation in industry.

Increased patenting of university research may also increase the university research knowledge potentially available for purchase or license. For example, universities increasingly engaging in and marketing more applied research may make substantial technologies available for firms to acquire. University researchers seeking royalty revenue may be more motivated to work with the licensee firms to effectively transfer the technology (assuming an appropriate contract is put in place), and as a result the firms may gain better access to a growing body of innovation. The open innovation processes of firms would benefit from the opportunity to find out about and license university research, although the firms would have to spend time negotiation over and pay royalties for the use of the patented research results. Firms with better connections to university scientists will likely benefit the most from an increasing body of university research applicable to industry.

The net outcome of these multi-dimensional factors depends at least partially on the patenting and licensing practices of universities. If universities pursue patents on technologies that are of low or highly uncertain value to industry, it serves only to clutter the intellectual property landscape and drain the resources of the university. If all

patented university inventions are licensed exclusively, the university may gain more income but the societal costs due to limited access are much larger than if the university pursues non-exclusive licenses at reasonable royalty rates. A blanket approach that treats each potentially patentable university research result the same is unlikely to provide an optimal solution to these tradeoffs, because each technology and market situation is different. However, a case-by-case approach may become overly time consuming and prevent efficient negotiations. Further research is needed to assess the impact of various technology transfer strategies on the use of university research results by industry.

The results reported here highlight the fact that increased patenting does not by itself solve the knowledge transfer problem. Even in the biotechnology and pharmaceutical sectors, where patenting is seen as an important mechanism to appropriate rents from an innovation and an important source of information about public research (Cohen, Nelson, and Walsh 2002), patenting university research results does not by itself assure technology transfer to industry. Interaction between university researchers and industry researchers, as well as continued investment in basic science by firms, is important to the knowledge and technology transfer process.

The goals of increased transfer and commercialization of university research might be best accomplished with selective patenting, non-exclusive licensing when possible, and (perhaps most importantly) effective technology transfer management that is flexible enough to allow interaction between industry and firm researchers, promote speedy license negotiation for access to university research results, and protect the incentives of

university researchers to engage in basic science. This would continue to provide a rich knowledge landscape for open innovation, create formal IP protection when it is needed to facilitate knowledge transfer, and encourage the interactions with university scientists that assist firms drawing from this knowledge source.

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**Table 7.1**  
**Effects of Increased University Patenting**  
**1976-1995**

Dependent Variable:	Variance of Citations Across Firms	Variance of Citations Across Firms	Backward Citation Lag	Backward Citation Lag
	(1)	(2)	(3)	(4)
University Patenting <sub>k,t-1</sub>	27.67* (11.76)	-9.27* (4.32)	1.25** (0.36)	1.30** (0.36)
Avg. #Cites to Public Science (Class-year) <sub>k,t</sub>		1.69** (0.17)	0.05** (0.02)	0.08** (0.02)
Avg. #Firm Cites to Public Science (Firm-class-year) <sub>j,k,t</sub>				-0.05** (0.01)
# Firms <sub>k,t</sub>	0.05* (0.02)	0.01 (0.01)		
Avg. #patent cites (per patent) <sub>j,k,t</sub>			0.33** (0.02)	0.34** (0.02)
# patents in class <sub>k,t</sub>			-0.05** (0.02)	-0.05** (0.02)
Constant	0.36 (0.47)	-0.37 (0.23)	1.78** (0.12)	1.76** (0.13)
Tech. Class FE	YES	YES	YES	YES
# Observations	6,090	6,090	107,893	107,893

\*significant at the 5% level \*\* significant at the 1% level  
subscripts: j: firm, k: class, t: year

Robust standard errors (clustered by technology class) in parentheses.  
All equations include year fixed effects and technology class fixed effects.

Eq (1) & (2) are at the technology class-year level, with 6,090 observations. *Variance of Citations Across Firms* is the standard deviation of the average number of non-patent citations per patent across firms in the technology class-year.

Eq (2) & (3) are at the firm-technology class-year level, with 107,893 observations. *Backward Citation Lag* is the natural log of the average number of years between the application year of the patent and the grant year of the cited patents for patents of a given firm in a given year in a given technology class.

*University Patenting*: % of patents assigned to universities in the class, lagged one year.  
*#Firms*: number of firms in the technology class-year observation.  
*Avg #Cites to Public Science*: Average number of non-patent citations per patent for either the class-year or firm-class-year observation. Natural log is used in eqs (3) & (4).  
*Avg #Patent Cites*: Natural log of the average number of patent prior art citations for patents in class-year observation.  
*# Patents in class*: Natural log of the number of patents in class-year observation.



**Table 7.2**  
**Firm Basic Research and Collaborations are Associated with**  
**More Citations to Public Science**

Dependent Variable:	#Citations	#Citations	#Citations
	(1)	(2)	(3)
% Pubs w/UnivCo-Author <sub>j,t</sub>	0.96** (0.33)	2.26** (0.80)	
% Pubs w/UnivCo-Author <sub>j,t</sub> <sup>2</sup>		-1.70* (0.72)	
# Pubs/100 <sub>j,t</sub>	0.07* (0.03)	0.07* (0.03)	
% Pubs w/UnivCo-Author <sub>j,t</sub> *Pre1985			0.72 (0.47)
% Pubs w/UnivCo-Author <sub>j,t</sub> *Post1985			1.09** (0.32)
# Pubs/100 <sub>j,t</sub> *Pre1985			0.25** (0.07)
# Pubs/100 <sub>j,t</sub> *Post1985			0.06* (0.03)
ln(#claims) <sub>i</sub>	0.04 (0.03)	0.04 (0.03)	0.04 (0.03)
% self-citations <sub>i</sub>	-0.04 (0.20)	-0.05 (0.20)	-0.05 (0.20)
ln(Min. Distance to Univ.) <sub>j</sub>	-0.10^ (0.06)	-0.10^ (0.05)	-0.12* (0.06)
Foreign Firm Dummy <sub>j</sub>	-0.32* (0.15)	-0.31* (0.15)	-0.37* (0.15)
ln(R&D/Employee) <sub>j,t-1</sub>	0.18 (0.11)	0.16 (0.11)	0.14 (0.11)
ln(Employ) <sub>j,t-1</sub>	0.02 (0.07)	0.00 (0.07)	0.00 (0.07)
Firm Age <sub>j,t</sub>	-0.02 (0.01)	-0.02 (0.01)	-0.01 (0.01)
Biotech Dummy <sub>j</sub>	1.15** (0.38)	1.17** (0.38)	1.13** (0.39)
# Observations	24,610	24,610	24,610

^ significant at 10% level \*significant at 5% level \*\* significant at 1% level  
subscripts: i: patent, j: firm, k: class, t: year

All equations are estimated at the patent level, including all patents for the 82 pharmaceutical and biotechnology firms in the sample. Robust standard errors, clustered by firm, are reported in parentheses.

All equations include year dummy variables.

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<sup>i</sup> The ability of others to imitate or duplicate the technology also depends on the characteristics of the technology, such as the complexity or tacitness of the related knowledge. For example, if understanding the technology requires scientists to work with the innovator and learn aspects of the related knowledge that would be difficult to capture in written description, it is considerably more difficult to copy the technology without this interaction. However, the same characteristics that make the knowledge easier to protect may also make it more difficult to transfer.

<sup>ii</sup> Several studies have examined the effect of the increase in patenting on the quality of university inventions. Quality of patents is typically proxied for using a count of the future patents that refer to the original patent as cited prior art. Patents relied upon more by follow-on innovation, the argument goes, are more important and of a higher “quality.” Universities new to patenting received patents for inventions that were less important and less general, as compared to the patents of universities that were involved in patenting prior to the Bayh-Dole Act, but the patents of these “entrant” universities improved over time (Mowery and Ziedonis 2001, Mowery, Sampat, and Ziedonis 2002). Research has demonstrated that citations to university patents are coming with increasing lags, relative to other patents, but the overall quality (as measured with a count of citations to the patent) of the university patents is not decreasing over time (Sampat et al. 2003).

<sup>iii</sup> Citations contained on the front page of patent applications have been used in existing literature to evaluate the importance of a patent (Hall, Jaffe, and Trajtenberg 2000, Trajtenberg 1990), trace knowledge transfer and diffusion (Jaffe and Trajtenberg 1996), proxy for characteristics of the patented technology (Trajtenberg, Henderson, and Jaffe 1997), and compare the pace of innovation and obsolescence in an industry (Narin 1994), and a firm’s closeness to science (Deng, Lev, Narin 1999, Narin, Rosen, Olivastro 1989).

<sup>iv</sup> This Figure and Figure 7.3 rely on patents in international patent technology class A61K.

<sup>v</sup> In order to exclude only occasional patenters, I restrict this analysis to firms in the technology class with at least 21 patents over the 21 year period in each class.

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<sup>vi</sup> The relationship of the variance with the number of firms depends on where the entering or exiting firms fall in the distribution of the number of non-patent citations. I don't make any prediction about the sign of the relationship here, and simply include the number of firms as a control variable.

<sup>vii</sup> Shane (2004) provides an interesting approach to modeling the increase in university patenting at the line of business level and finds no relationship between the closeness to science and the amount of university patenting. However, he finds that the annual proportion of university research that is devoted to applied projects is significantly and strongly related to the amount of university patenting. A valid instrument in this context would be correlated with changes in university patenting over time but uncorrelated with the applicability of university research to industry.

<sup>viii</sup> I use the same sample of patents here as in the variance regression for consistency.

<sup>ix</sup> Note that the inclusion of the technology class fixed effect controls for the average citations to non-patent prior art in each class. Therefore the firm-year level measure reflects differences across firms within each class.

<sup>x</sup> The codified information resulting from research, such as publications, patents, or blueprints, may not be sufficient for a researcher to recreate or implement the research results described. In many cases, additional tacit knowledge, held by the original researcher, is required (Dasgupta and David 1994).

<sup>xi</sup> Most of the studies of knowledge transfer from university to industry either take an aggregate look across many industries or explore in detail the firm activities in the pharmaceutical and/or biotechnology sectors. This industry selection is (in part) because it is a fertile context for such study: Reliance on published university-based research has been shown to be the highest in the pharmaceutical and biotechnology sectors (Cohen et al. 2002, McMillan et al. 2000).

<sup>xii</sup> It is important to remember that these measures, publications and collaborations, are indicator variables that represent the underlying organization routines and strategy of the firm. Firms that generate more publications are doing more basic science, but they also are likely to promote individual scientific inquiry, value scientific contributions, and build organizational practices that support the sharing of knowledge both within and across firm boundaries. Firms that collaborate with university researchers are also likely to build

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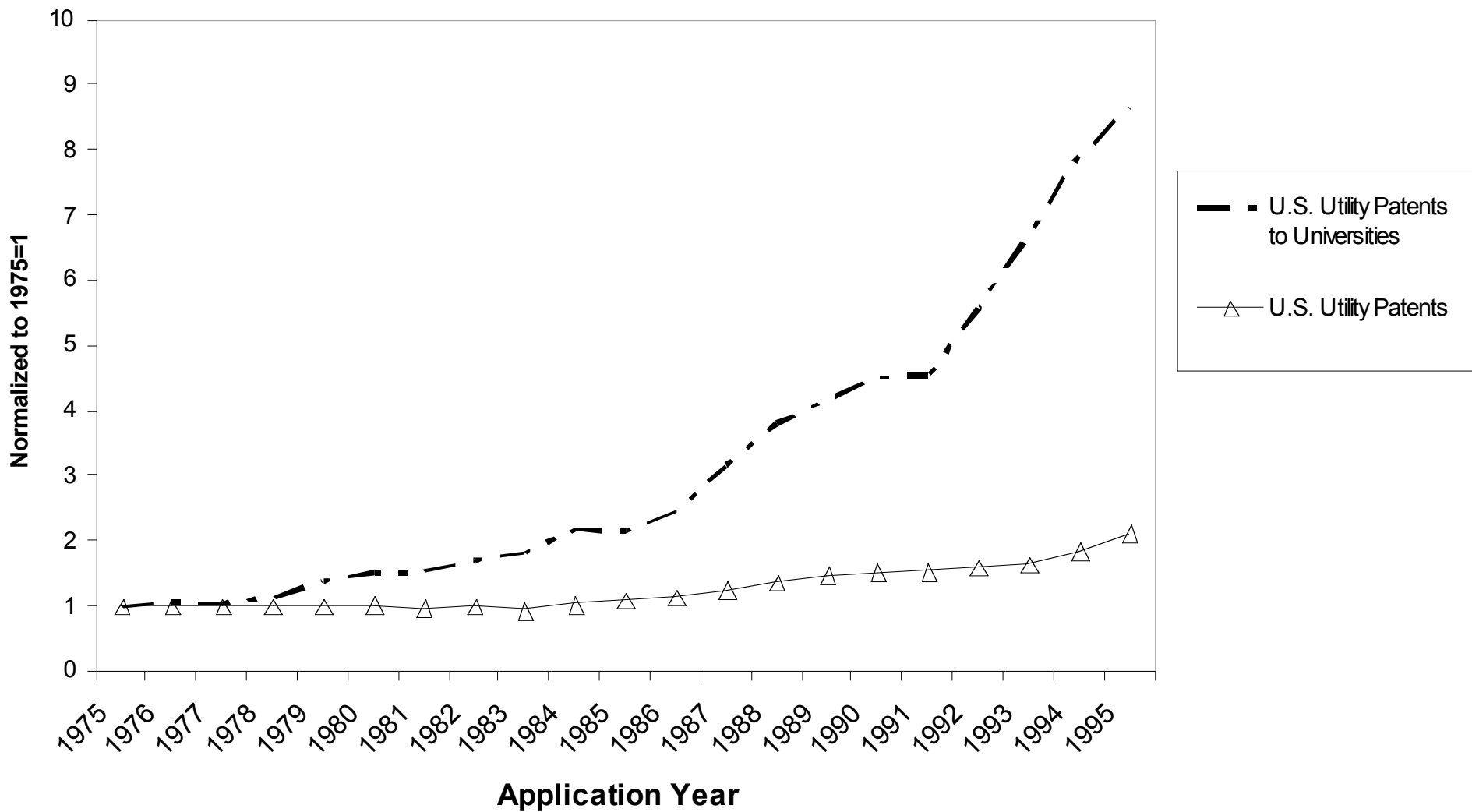
informal networks both within and across the boundaries of the firm. All of these unobserved characteristics likely contribute to the effects attributed to the indicator variables here.

<sup>xiii</sup> As described in Fabrizio 2005b, results utilizing a model with firm level fixed effects suggest that an increase in publication activity or an increase in collaborations with university scientists by firm researchers is associated with an increase in citation to public science, as would be expected if these activities enhance the absorptive capacity of the firm. As a firm increases its internal basic research activities or builds its network of collaborations with university scientists, its exploitation of public science increases as well.

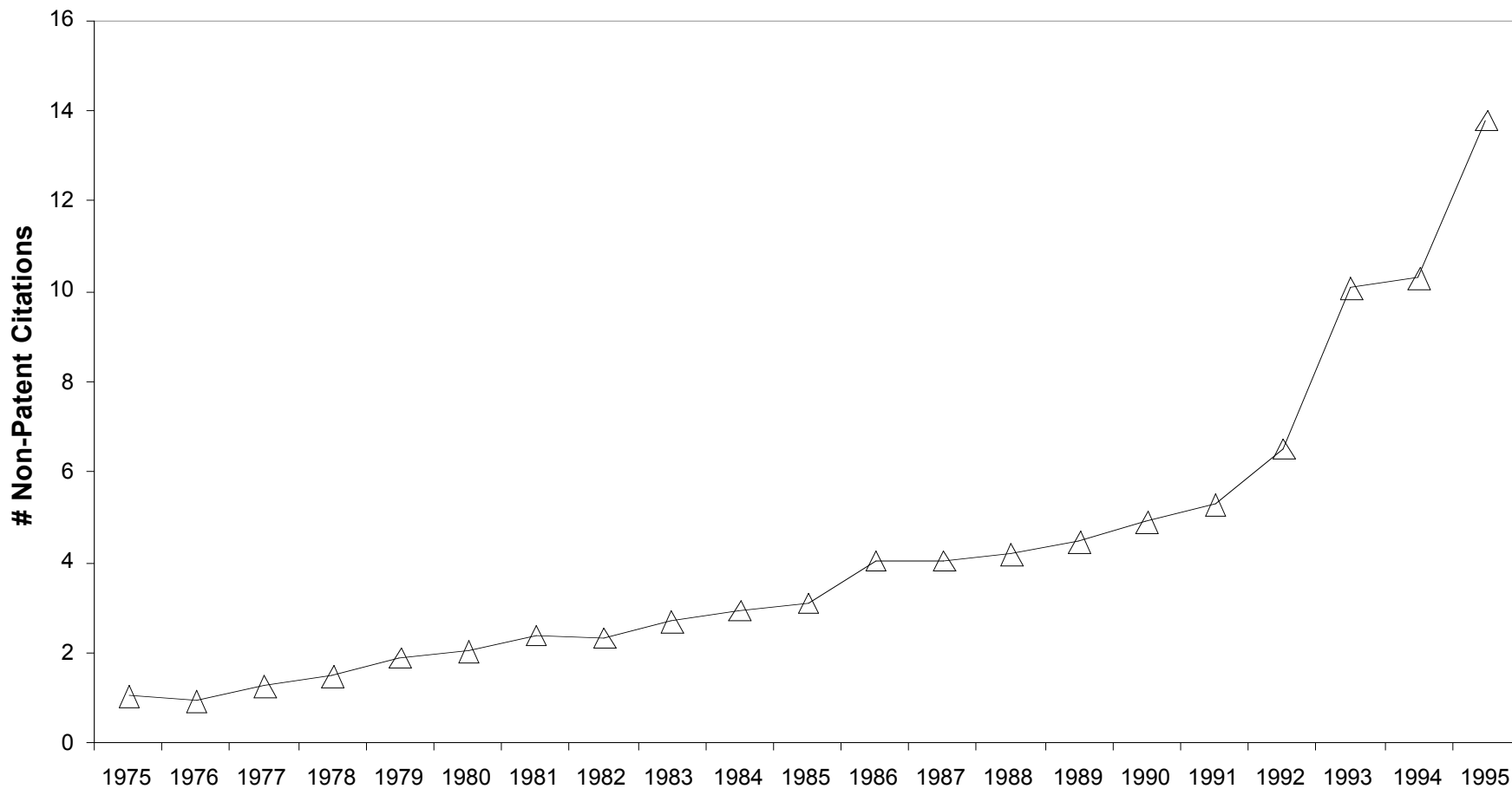
<sup>xiv</sup> Although 1985 is an arbitrary break point, the increase in university patenting and number of citations to public science is most dramatic following 1985, and this is when the greatest increase in the variance in citations to non-patent prior art across firms occurs.

<sup>xv</sup> The equality of the coefficients on the pre-1985 and post-1985 publications variable is rejected at the 1% level.

**Figure 7.1**  
**The Increase in University Patents**  
**Has Outpaced Growth in Patenting**



**Figure 7.2**  
**Citations to Non-Patent Prior Art Increased**  
**Pharmaceutical Patents Example**



**Figure 7.3**  
**Inequality of Non-Patent Citations Across Firms Increased**  
**Pharmaceutical Patents Example**

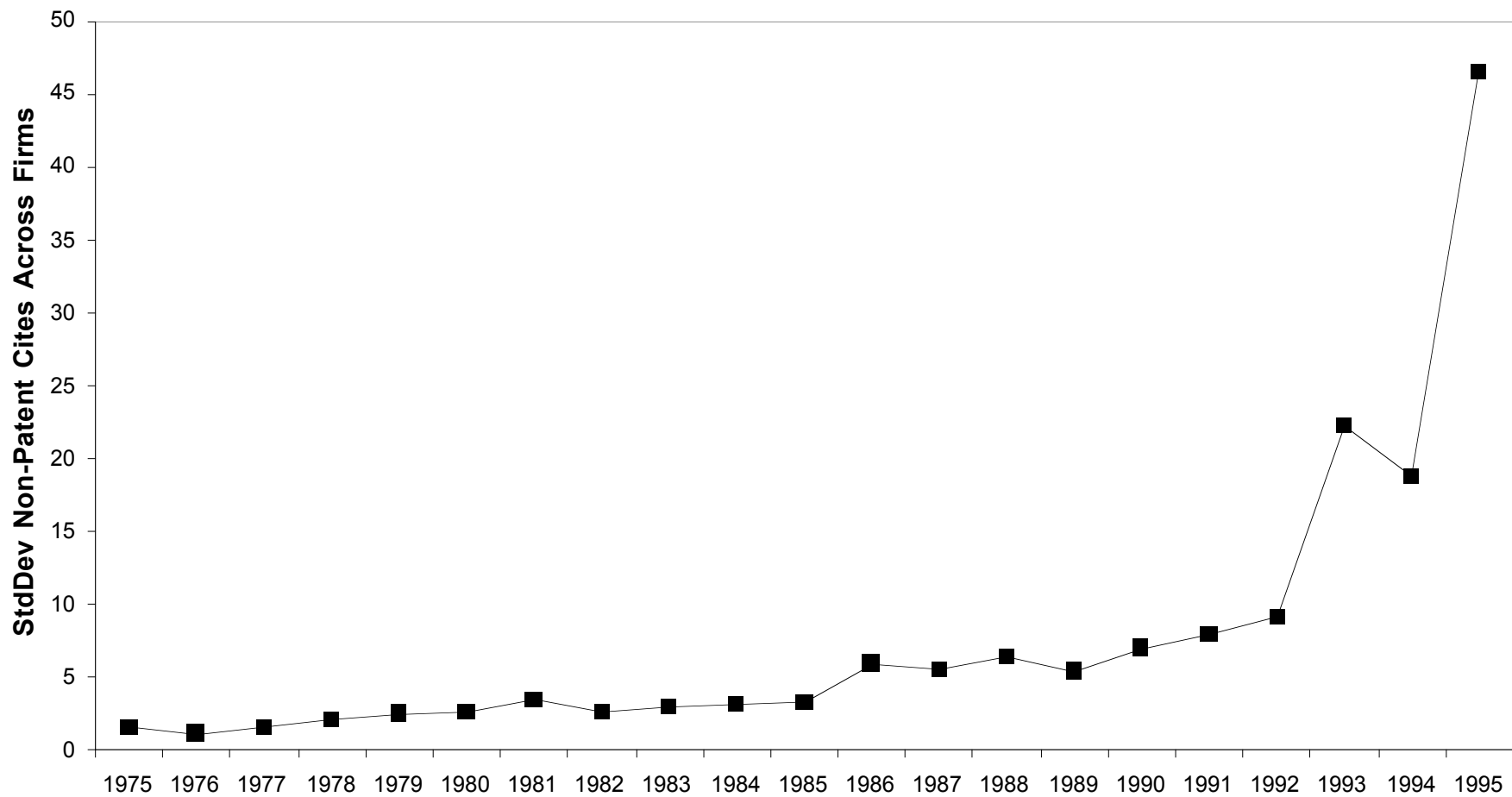


Figure 7.4  
Backward Citation Lag Distributions  
for Patents in 4 Classes in 1985

